

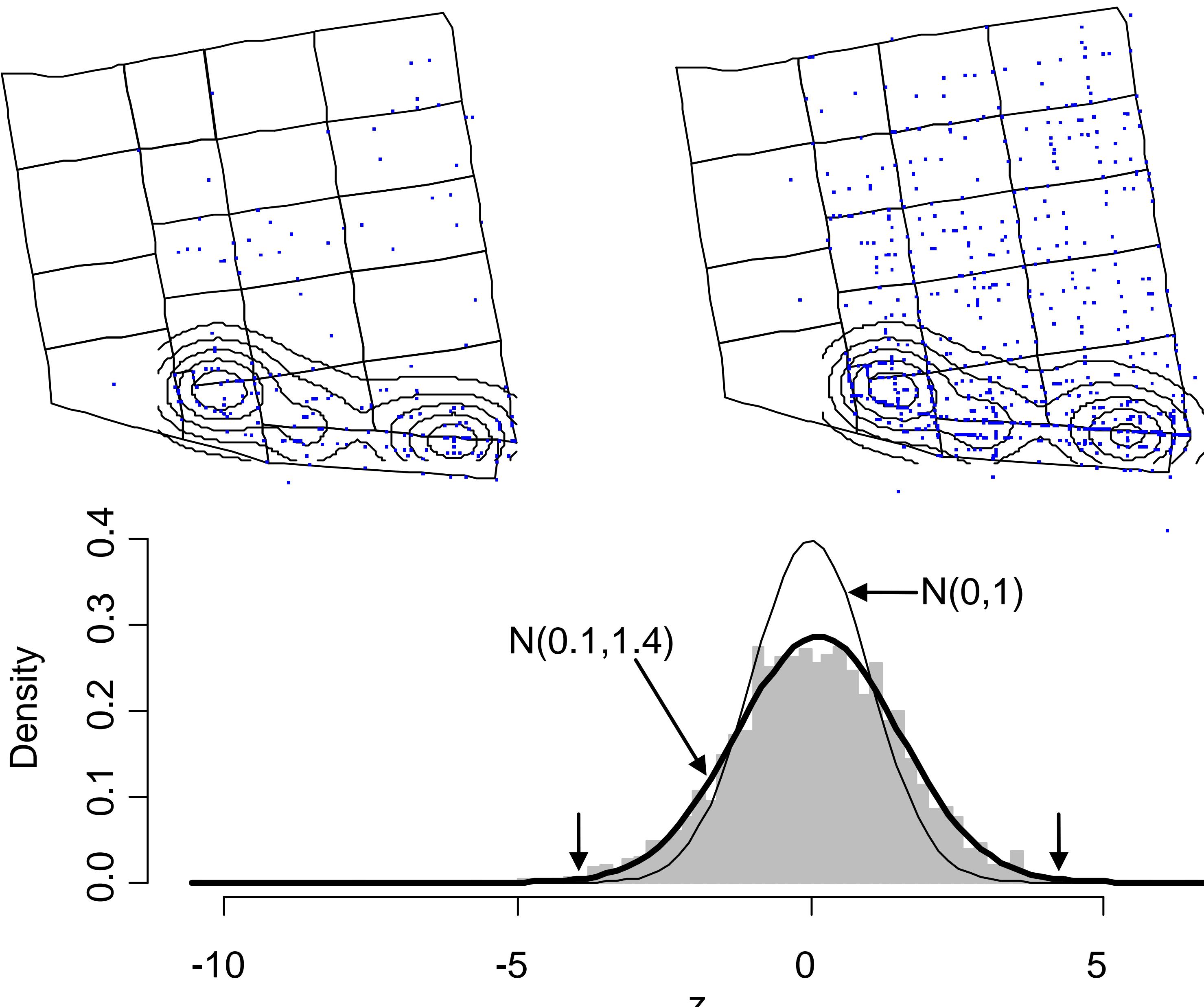
Benchmarking Justice Performance

Greg Ridgeway

Associate Professor of Criminology and Statistics
gridge@sas.upenn.edu

Benchmarking Cops

Stop features	Officer 314 (%)	Benchmark (%)
	n = 392	ESS = 3,676
Month	January	3
	February	4
Day of the week	Monday	13
	Tuesday	11
Time of day	[12-2a.m.]	11
	(2-4a.m.)	5
Assignment	Patrol	100
In uniform	Yes	99
Radio run	Yes	1



Officer	Benchmark			
Black (%)	Stops (n)	Black (%)	Stops (n)	fdr
86	151	55	773	0.03
85	218	67	473	0.38
77	237	56	1,081	0.14
75	178	51	483	0.22
64	59	20	695	0.02

Methodology

- Aim: Construct benchmarks for assessing the performance of criminal justice system entities while accounting for confounding differences
- Step 1: Use propensity score weighting to construct a statistical benchmark from a comparison group so the features of an entity and the benchmark match
 - Find residents in other Cincinnati neighborhoods similar to Over-the-Rhine residents
 - Find stops made by other NYPD officers in the same time, place, and context
 - Weight benchmark elements as $w(\mathbf{x}) = P(t = 1|\mathbf{x})/P(t = 0|\mathbf{x})$
- Step 2: Compare the entity and its benchmark on outcomes of interest
 - Compare the neighborhood with its benchmark on satisfaction with police service
 - Compare the officer with the benchmark for the percentage of black pedestrians stopped
 - Computed as the doubly robust estimator
 - $$\hat{\theta} = \frac{\sum_{i=1}^n t_i(y_i - \hat{\beta}'\mathbf{x}_i)}{\sum_{i=1}^n t_i}$$
 - $\hat{\beta}$ maximizes $\sum w_i \ell(y_i, \hat{\beta}'\mathbf{x}_i + \delta t_i)$
 - Use Hochberg step-down to identify differences that are unusually large
 - Or calculate the false discovery rate, the probability of incorrectly flagging as an outlier
- Step 3: Repeat Step 1 and Step 2 for all entities. Collect and standardize all the benchmark comparisons. Flag outliers
 - Use with judges, prosecutors, defense counsel, courthouses, correctional officers to flag unusual sentencing practices, anomalous practice, excessive inmates injuries

▪ G. Ridgeway and J.M. MacDonald (2014). "A Method for Internal Benchmarking of Criminal Justice System Performance," *Crime & Delinquency* 60(1):145-162.

▪ G. Ridgeway and J.M. MacDonald (2009). "Doubly Robust Internal Benchmarking and False Discovery Rates for Detecting Racial Bias in Police Stops," *Journal of the American Statistical Association* 104(486):661-668.

Benchmarking Neighborhoods

Respondent features	Over-the-Rhine residents (n=146)	Benchmark residents in other neighborhoods (ESS=422)
High school or less (%)	21	21
Black (%)	66	65
\$20K or less (%)	47	45
Employed (%)	60	58
Married (%)	15	16
Male (%)	43	42
Age 18-21 (%)	3	3
Homeowner (%)	20	21
Children at home (%)	40	38
Disorder (scale)	2.83	2.84
Fear of crime (scale)	2.64	2.69
Neighbors meet (scale)	2.38	2.38
Know an officer (%)	46	45

